



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
U.S. ARMY CORPS OF ENGINEERS
WASHINGTON, D.C. 20314-1000

JUL 10 2007

CECW-CB

MEMORANDUM THRU COMMANDER, US ARMY ENGINEER DIVISION, PACIFIC OCEAN

FOR COMMANDER, US ARMY ENGINEER DISTRICT, ALASKA

SUBJECT: 2007 USACE Project Delivery Team Excellence Award

1. I extend my congratulations to the Contract Replacement Housing–Southern Cross Army Family Housing Project Delivery Team (PDT) on their selection for the 2007 USACE Project Delivery Team Excellence Award.
2. The Alaska District Contract Replacement Housing–Southern Cross Army Family Housing PDT is commended for their demonstrated results in the areas of cost, time and quality as measured by the Project Management Plan and the 8 USACE imperatives. The PDT was successful in meeting all project requirements: they designed, awarded, and constructed a \$42 million project in 15 months with zero cost and schedule growth. As a result of the synergy between the team, the customer, end user, designer, contractor and various stakeholder entities, the PDT was able to reduce the time of contract award to construction completion, in an active seismic zone with an abbreviated construction season in extreme cold temperatures, from 820 days to 461 days. This was accomplished by employing daily communication despite geographic separation. The daily communication was facilitated by the employment of enterprise automated information systems. By considering quality and schedule in nearly every major decision made on the project, and by keeping the team focused on project success, the PDT developed a plan that focused on customer needs. The synergistic application of the project management business process, allowed the PDT to meet the needs of this time-critical engineering and construction effort, even when faced with shifting project needs and customer demands, resulting in their being recommended for the Project Delivery Team of the year.
3. The Contract Replacement Housing–Southern Cross Army Family Housing PDT will be recognized at the annual Summer USACE Leaders Conference to be held this year in Providence, Rhode Island. Award presentations will be made to team representatives on Monday night, 6 August 2007, during a ceremonial awards dinner at the conference. Travel and per diem costs for award recipients to attend the conference will be funded by their respective organizations. The awards dinner cost for the award recipients will be funded by HQUSACE.

4. I thank all the team members who participated in this effort for a job well done.

Congratulations!



GARY A. LOEW
Co-Leader, Program and Project Management
Community of Practice